

July 5, 2018

Chivers Carpenter 101, 10426 81 Avenue Edmonton, AB T6E 1X5 Attention: Kristan McLeod Fax: (780) 439-8543

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Fax: (780) 426-2093

Jessica Wakeford c/o United Nurses of Alberta 700, 11150 Jasper Avenue Edmonton, AB T5K 0C7 Attention: Lee Coughlan Fax: (780) 426-2093

Alberta Health Services 10301 Southport Lane SW Calgary, AB T2W 1S7 Attention: Jacqueline Laviolette Fax: (403) 943-0972

Alberta Health Services 900, 9925 109 Street Edmonton, AB T5K 2J8 Attention: Dennis Holliday/ Monica Bokenfohr

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Health Sciences Association of Alberta 18410 100 Avenue Edmonton, AB T5S 0K6 Attention: Laura Hureau Fax: (780) 488-0534 Nugent Law Office 2<sup>nd</sup> Floor, 10020 82 Avenue Edmonton, AB T6E 1Z3 Attention: Patrick Nugent Fax: (780) 439-3032

The Alberta Union of Provincial Employees
10451 170 Street NW
Edmonton, AB T5P 4S7
Attention: William Rigutto/
Larry Dawson/ Carol Drennan/
Jim Petrie
Fax: (780) 930-3393

McLennan Ross LLP 600, 12220 Stony Plain Road Edmonton, AB T5N 3Y4 Attention: Christopher J. Lane, Q.C. Fax: (780) 482-9100

Covenant Health 11111 Jasper Avenue Edmonton, AB T5K 0L4 Attention: Michael J. Hughes Fax: (780) 342-8258

Taylor Janis LLP 120, 301 14 Street NW Calgary, AB T2N 1A1 Attention: Micah A. Kowalchuk Fax: (587) 356-0422

Nurse Practitioners Association of Alberta P.O. Box 71192 Northtown Edmonton, AB T5E 6J8 Attention: Teddie Tanguay (via mail)

Dina Sotiropoulos 1302, 8000 Wentworth Drive SW Calgary, AB T3H 5K9 (via mail)

OUR VISION...

The fair and equitable application of Alberta's collective bargaining laws.

OUR MISSION...

To administer, interpret and enforce Alberta's collective bargaining laws in an impartial, knowledgeable, efficient, timely and consistent way.

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Attention: Bruce Hughson

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RE: An application for determination brought by United Nurses of Alberta and Jessica Wakeford affecting Alberta Health Services - Board File No. GE-07762

The Board acknowledges receipt of the following correspondence:

- a letter dated June 18, 2018 from Patrick Nugent, advising he is counsel for AUPE in this matter;
- a letter dated June 22, 2018 from Kevin Huntley filing a response to this matter; and
- a letter dated June 27, 2018 from Rod Wiltshire, filing the Alberta Attorney General's submissions regarding the Board's jurisdiction and UNA's standing.

A copy of the above correspondence was previously provided to the parties.

The Board acknowledges receipt of the following correspondence:

- a letter dated June 13, 2018 from Greta Cummings, filing a response to this matter; and
- a letter dated June 27, 2018, from Rochelle Young and Chentel Cunningham, filing a reply to Mr. Huntley's submissions.

We enclose a copy of the above correspondence for the records of the parties.

We enclose a copy of the Board's letter dated July 3, 2018 for the records of Dina Sotiropoulos, Anthony Falvi and Kevin Huntley as they were missed on the previous correspondence. We apologize for this administrative error. We also note Mr. Huntley's mailing address has been corrected on our records as indicated above.

Further to the Board's directives of July 3, 2018, we request the parties to file their written comments and proposals on the procedure to be followed in this matter on or before Tuesday, July 17, 2018.

By that time as well, we ask the parties to provide Dan Galdamez, Labour Relations Officer, by email at dan.galdamez@gov.ab.ca, their available dates and times for the first two weeks of August for a conference call to address procedural issues regarding this matter.

If you have any questions regarding this matter, please contact Dan Galdamez, Labour Relations Officer at (780) 427-0067.

Tannis Brown

**Director of Settlement** 

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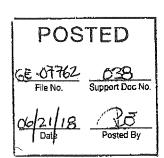


**DEAN'S OFFICE** 

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June 13, 2018

Alberta Labour Relations Board #501, 10808 99 Avenue NW Edmonton, AB T5K 0G5



RE: United Nurses of Alberta (UNA) application to represent Nurse Practitioners in AHS

To whom it may concern:

This letter is in response to the United Nurses of Alberta (UNA) application to represent Nurse Practitioners (NPs) in Alberta Health Services. We understand that part of the argument for UNA to become the representative of NPs without a vote from potential members is that:

"Nurse Practitioners are Registered Nurses with additional education and experience. The work of the Nurse Practitioners is similar to that of Registered Nurses, except that they have additional skills and supplement their nursing model of care with a medical model of care. That is whereas Registered Nurses provide holistic care and do not provide a diagnosis, Nurse Practitioners provide holistic care and can provide a diagnosis and address physiological issues. Thus, they do more differential diagnoses than do Registered Nurses, and do more in-depth medical histories with clients than do registered nurses."

This quote infers that NP practice differs only from RN practice because NPs provide a (medical) diagnosis and conduct medical histories. We assert that the nature of the role NPs are prepared to assume through education preparation at the graduate level is not merely to supplement their RN knowledge with a "medical model of care" in order to "address physiological issues." While NPs are by legislation allowed to perform activities traditionally associated with physician-provided services (e.g. diagnosis, ordering of tests, prescribing treatments including pharmacological therapies) as part of their scope of practice, NP practice goes beyond these tasks. The role of the NP is an advanced nursing role, defined by the Canadian Association of Schools of Nursing as:

"Nursing roles requiring additional expertise and a deeper, more extensive knowledge base, developed through post-graduate study. Some, such as the clinical nurse specialist and the nurse practitioner, have a clinical focus, whereas others in areas such as health policy, nursing research, health system management, nursing education, and nursing administration may have a non-clinical focus and affect the recipients of health care services indirectly."

The NP role is one of two clinical roles recognized in the Canadian Nurses Association (CNA) document Advanced Nursing Practice: A National Framework.<sup>iii</sup> CNA asserts that advanced nursing practice requires graduate preparation and involves analysis and synthesis of knowledge, an ability to understand, interpret and apply nursing theory and research as well as develop and advance nursing knowledge and the profession of nursing. Although UNA's letter reports that NPs in Alberta are required, like RNs, to have a baccalaureate in nursing; in fact, all entry-to-practice NPs in Canada are now educated at the graduate level, with most holding masters degrees and some PhDs. The change to Alberta regulations that moves NP entry-to-practice from baccalaureate to masters was submitted by the College and Association of Registered Nurses of Alberta (CARNA), and is awaiting government approval. Most other provinces have already enacted this change. Internationally, graduate preparation is recommended as the standard for advanced nursing practice roles.<sup>iv</sup>

NP entry-to-practice competencies and scope of practice are distinguished from RNs in several important ways. NP entry-to-practice competencies were developed on a national practice analysis study of NPs, undertaken by the Canadian Council of Registered Nurses Regulators in 2015. The NP entry-to-practice competencies include the NP clinical (client care) practice role, and also reflect quality improvement/research, leadership, education and policy, of which the latter could impact the employment relationship.

As a faculty providing graduate education programs in nursing, including NP streams in our Master of Nursing program, we also want to ensure that our NP faculty members (lecturers and academic researchers) continue to have opportunities to complete their mandatory employed NP practice hours per year (minimum of 600 hours) as well teaching NP students during their clinical practica.

Sincerely

Greta G. Cummings, RN, PhD, FCAHS, FAAN

Dean and Professor, Faculty of Nursing

While Yongo, for

University of Alberta

c.c. Teddie Tanquay, President, Nurse Practitioner Association of Alberta Joy Peacock, CEO, College and Association of Registered Nurses of Alberta

UNA Legal Council letter to the Alberta Labour Relations Board April 5, 2018. https://www.una.ab.ca/files/uploads/2018/4/Ltr\_to\_ALRB\_April\_5, 2018\_(00244829xC1241).PDF

<sup>&</sup>lt;sup>ii</sup> Canadian Association of Schools of Nursing (2015), National Nursing Education Framework: Final Report. Ottawa: Author. <a href="https://www.casn.ca/wp-content/upleads/2014/12/Framwork-FINAL-SB-Nov-30-20151.pdf">https://www.casn.ca/wp-content/upleads/2014/12/Framwork-FINAL-SB-Nov-30-20151.pdf</a>

iii Canadian Nurses Association (2008). Advanced Nursing Practice: A National Framework. Ottawa: Author. https://cna-aije\_co/-/media/cna/page-content/pdf-en/anp\_national\_framework\_e.pdf

<sup>&</sup>quot; International Council of Nurses (n.d.). Definition and Characteristics of the Role: Nurse Practitioner and Advanced Practice Roles, Definition, Characteristics. <a href="https://international.aanp.org/Practice/APNRoles">https://international.aanp.org/Practice/APNRoles</a>

<sup>\*</sup> College and Association of Registered Nurses of Alberta (2016), Entry-Level Competencies for Nurse Practitioners in Canada. Edmonton: Author. <a href="http://www.nurses.ab.ca/content/dam/carna/pdfs/DocumentList/Standards/EntryLevel\_NP\_Competencies\_Dec2016.pdf">http://www.nurses.ab.ca/content/dam/carna/pdfs/DocumentList/Standards/EntryLevel\_NP\_Competencies\_Dec2016.pdf</a>

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June 27, 2018

Alberta Labour Relations Board # 501 10808 99 ave Edmonton, Alberta T5K 0G5

Attn: Tannis Brown, Director of settlement.



## Dear Alberta Labour Relations Board

RE: Response to Kevin Huntley's application for intervenor status Board file no. GE-07762

We have had the opportunity to review the application submitted by Mr. Huntley and are concerned that this is an opinionated document through which the author is seeking to preserve his current position and compensation within AHS. Specifically:

- 1. To point 12 in his document Mr. Huntley states that he has been well supported by AHS and has no qualms regarding his employment. We would respond by directing the Labour Board to the 2017 AHS compensation disclosure document: <a href="https://www.albertahealthservices.ca/about/page13093.aspx">https://www.albertahealthservices.ca/about/page13093.aspx</a> where in Mr. Huntley's compensation can be seen to significantly exceed the top step outlined by AHS in 2014 for Nurse Practitioner salary structure by a measure of at least \$66,000 annually. Interestingly, he continues to benefit from salary increases during a wage freeze under taken by all out of scope AHS employees. We would presuppose that Mr. Huntley's efforts to thwart the organization of Nurse Practitioners is at its core self-serving.
- 2. His frequent notations surrounding 'other NP's opinions' is in no way reflective of the whole, nor even the membership of the NPAA. It has been our personal experience that the lack of protection in the work place resulted in our undertaking in unpaid overtime, salary freezes projected to last 6 years (proposed ending 2019), and compensation unequal to the scope of our profession. More importantly no objective measure has been undertaken to define NP perspective of workplace conditions and compensation and until this is completed, statements such as Mr. Huntley's should be weighed accordingly and set aside until objective measures are undertaken.

We would hope that the Alberta Labour Board would also take into consideration the gross inequalities that exist within our profession.

Sincefel

Rochene Young NP, BA MN

Chentel Cunningham NP, MN